

 PSBP Risk Log Project Saddleworth School																					
ID	RISK / ISSUE	TYPE	CATEGORY	DATE RAISED	SUMMARY / TITLE	DESCRIPTION	IMPACT	PROBABILITY	IMPACT	SCORE	Impact Prob	RISK COST	MITIGATING ACTION(S)	ACTION DUE DATE	OWNER (PERSON RESPONSIBLE)	ACCOUNTABLE PERSON	LAST REVIEWED	UPDATE	OPEN / CLOSED	STATUS	REASON CLOSED
12345-RO0X	Select Risk or Issue from the drop down	Select Programme, Capital or Private Finance	Select most appropriate category	Enter the date the risk is added to the log	Short summary of the risk E.g. Delay in ICT equipment being delivered	Elaborate more on the details here E.g. Due to a problem with supplier X, there is a risk that the ICT equipment will be 1 week late arriving at the school	What will be impact be if the Risk is realised? E.g. This will impact upon project timelines and cause a delay of up to a week	Select probability from drop down	Select impact from drop down	Score auto populates based on probability and impact	0	Risk cost auto populates based on impact cost and probability	Be specific about who will do what for mitigating actions e.g. Joe Bloggs to liaise directly with supplier on a daily basis to ensure delivery does not slip	Enter the date mitigating action(s) listed should be complete by	Enter name of the person who owns this risk and is responsible for completing mitigating actions	Enter the name of the person accountable e.g. Project Director of Head of Operations	Enter the date this was last reviewed	Enter a brief update or "No Update" if there has been no progress	Select whether open or closed. When Closed, the risk is greyed out	Select whether increasing in severity, no change or reducing since last review	Enter a brief reason for closure
PSBP0177-RO01	Risk	Capital Finance	Technical	07.10.13	Failure to obtain Planning Permission	Planners raise concerns about proposals	Consent delayed or refused causing delay to programme	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	Control option has received pre-planning advice from Planning Authority. Contractor to discuss proposals with planners as part of the design development work		Project Director	Project Director	20.10.14	LoC received from Oldham Planners.	Open	2. No Change	
PSBP0177-RO02	Risk	Capital Finance	Technical	07.10.13	Conditions attached to Planning Permission	Planners require contributions under a section 106 agreement.	Delays in planning/budget pressure, need to get Local Authority agreement to fund	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	Control Option has received pre-planning advice from Planning Authority with no such conditions attached. Contractor to engage with planners during design development work		Project Director	Project Director	20.10.14	No update	Open	2. No Change	
PSBP0177-RO03	Risk	Capital Finance	Technical	07.10.13	Failure to obtain Planning Permission	Planning consent is refused	Budget and programme risk	1. Highly Unlikely (0-20%)	4. High	4	0.1	#VALUE!	Control option has received pre-planning advice from Planning Authority. Contractor to discuss proposals with planners as part of the design development work		Project Director	Project Director	20.10.14	No update	Open	2. No Change	
PSBP0177-RO04	Risk	Capital Finance	Technical	07.10.13	EIA	Planners require Environmental Impact Assessment	Budget and programme risk	4. Highly likely (55-89%)	2. Low	8	0.72	#VALUE!	Control Option has received pre-application advice from Planning Authority. An EIA is not specifically noted however it is anticipated will be required due to the sensitivity of the site.		Project Director	Project Director	20.10.14	No update	Open	2. No Change	
PSBP0177-RO05	Risk	Capital Finance	Legal	07.10.13	JR Risk	Planning is subject to Judicial review	Programme risk/scheme failure	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	Engagement with planners during the ITT process.		Project Director	Project Director	20.10.14	No update	Open	2. No Change	
PSBP0177-RO06	Risk	Capital Finance	Financial	07.10.13	S278 Works required	Highways require dept S278 works to alter the existing entrance	Delays in planning/budget pressure, need to get Local Authority agreement to fund	3. 50/50 (45-55%)	3. Medium	9	0.5	#VALUE!	Control Option has received pre-planning advice. Oldham Council are proposing extensive highway improvement works to Huddersfield Road. LA aware of their S278 responsibilities and have agreed to sign S151/S278 letter. Contractor to engage with planners and Highways during the design development work	31.03.14	Project Director	Project Director	03.12.13	Signed S151/278 letter awaited from LA	Closed	2. No Change	New site. LA have no proposals to widen existing access roadway.
PSBP0177-RO07	Risk	Capital Finance	Financial	07.10.13	Offsite Infrastructure required	Highways require traffic calming, junction improvements off site	Delays in planning/budget pressure, need to get Local Authority agreement to fund	4. Highly likely (55-89%)	3. Medium	12	0.72	#VALUE!	LA to undertake highway improvement works in conjunction with formation of Huddersfield Road residents parking area. LA aware of their S278 responsibilities and have agreed to sign S151/S278 letter. Contractor to engage with planners and Highways during the design development work		Technical Adviser	Project Director	20.10.14	Signed S151/278 letter to be agreed with LA	Open	2. No Change	
PSBP0177-RO08	Risk	Capital Finance	Financial	07.10.13	Environmental Agency Requirements	Environment Agency requirements outside of the funding/programme envelope, See Flood, Ecology, Contamination risks below	Additional management time, potential for additional works to be funded	4. Highly likely (55-89%)	3. Medium	12	0.72	#VALUE!	Pre-planning advice references FRA requirements and requirements for surface water run-off. Costs to be reflected in control option cost plan.		Technical Adviser	Project Director	20.10.14	Cost provision included in cost plan.	Open	2. No Change	
PSBP0177-RO09	Risk	Capital Finance	Financial	07.10.13	SE requirements are onerous	Sport England requirements outside of the funding/programme envelope	Additional management time, potential for additional works to be funded. Eg: reinstatement of grass pitches, community use agreements, retention of sports halls.	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	SE letters of support received. Contractor to engage early		Project Director	Project Director	20.10.14	SE response awaited.	Open	2. No Change	
PSBP0177-RO10	Risk	Capital Finance	Feasibility	07.10.13	Statutory Consultation	Statutory body fails to respond or engage within a reasonable timescale.	Programme delay	1. Highly Unlikely (0-20%)	3. Medium	3	0.1	#VALUE!	Effective Engagement with Planning Authority / SE during Feasibility. Contractor to ensure early engagement during the design development works		Project Director	Project Director	20.10.14	Planning LoC received / SE response awaited.	Open	2. No Change	
PSBP0177-RO11	Risk	Capital Finance	Financial	07.10.13	Off-site Infrastructure / S278	Local Authority refuse to provide undertaking to fund off site infrastructure	Budget and programme risk	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	LA to undertake highway improvement works in conjunction with formation of Huddersfield Road residents parking area. LA aware of their S278 responsibilities and have agreed to sign S151/S278 letter. Contractor to engage with planners and Highways during the design development work		Project Director	Project Director	20.10.14	S151 Letter with Oldham MBC for review	Open	1. Increasing	
PSBP0177-RO12	Risk	Capital Finance	Design	07.10.13	School Design Proposals	School do not support design proposals	Delay to programme	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	SoA agreed with School as part of Feasibility. School will have input to ITT process, albeit within parameters of EFA funding		Project Director	Project Director	20.10.14	No update	Open	1. Reducing	
PSBP0177-RO13	Risk	Capital Finance	Design	07.10.13	Disruption to school during works	Insufficient sport/ play / parking/drop off and other such areas provided during works	Site specific measures required beyond budget envelope and programme	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	Existing school to remain operational during construction as new school is to be located on alternative site in Diggle. Redacted		Project Director	Project Director	20.10.14	No update	Open	2. No Change	
PSBP0177-RO14	Risk	Capital Finance	Feasibility	07.10.13	Changes to personnel	Change in key personnel	Causes re evaluation of proposals/decisions causing delay to programme.	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	EFA feasibility work completed and accepted by LA as well as school. No changes will be accepted unless minimal post feasibility sign off		Project Director	Project Director	20.10.14	No update	Open	2. No Change	
PSBP0177-RO15	Risk	Capital Finance	Technical	07.10.13	Munitions	Munitions	Presence of unexploded devices, delays works and impacts on costs.	1. Highly Unlikely (0-20%)	4. High	4	0.1	#VALUE!	TA to review survey recommendations and ensure allowance included in cost plan.		Technical Adviser	Project Director	20.10.14	Site not located in risk area	Open	2. No Change	
PSBP0177-RO16	Risk	Capital Finance	Technical	07.10.13	Mining	Mining	Presence of mine workings (see unstable ground)	1. Highly Unlikely (0-20%)	2. Low	2	0.1	#VALUE!	TA to review survey recommendations and ensure allowance included in cost plan.		Technical Adviser	Project Director	20.10.14	Site not located in risk area	Open	1. Reducing	
PSBP0177-RO17	Risk	Capital Finance	Technical	07.10.13	Ecology	Ecology	Presence of wildlife that requires special measures to be taken, with cost and or programme implications.	3. 50/50 (45-55%)	3. Medium	9	0.5	#VALUE!	Ecology surveys commissioned with reports received. Cost provision included in cost plan for future surveys and mitigation works.		Technical Adviser	Project Director	20.10.14	Allowance for ecology surveys included in cost plan.	Open	2. No Change	
PSBP0177-RO18	Risk	Capital Finance	Technical	07.10.13	Utilities and Services	Uncharted services impeding the building foot print that require diversion.	Cost of diversion impacts on budget and programme.	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	TA to review survey recommendations and ensure allowance included in cost plan.		Technical Adviser	Project Director	20.10.14	Allowance included in cost plan for diversion but not delay.	Open	2. No Change	

PSBP0177-R019	Risk	Capital Finance	Technical	07.10.13	Utilities and Services	New services are required to retained buildings	Cost of provision impacts on budget and programme.	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	Control Option is for new-build on alternative site in Diggle. Redacted	31.03.14	Technical Adviser	Project Director	03.12.13	Not required	Closed	1. Reducing	No retained buildings in Control Option.
PSBP0177-R020	Risk	Capital Finance	Legal	07.10.13	Title Issues	Defective title issues	Restrictive covenants render site undevelopable	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	Title Reports have been received from Bond Dickinson with restrictive covenants identified. These are not considered likely to impede construction.	31.03.14	Commercial Manager	Project Director	19.11.13	No	closed	2. No Change	
PSBP0177-R021	Risk	Capital Finance	Legal	07.10.13	Title Issues	Incomplete title information prevents establishment of land ownership and site boundary.	Programme delay	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	Title Reports have been received from Bond Dickinson and no incomplete title records have been identified.	31.03.14	Commercial Manager	Project Director	19.11.13	No	closed	2. No Change	
PSBP0177-R022	Risk	Capital Finance	Legal	07.10.13	Title Issues	Licences/leases granted that fetter ability to develop site. (mobile phone masts, libraries, nurseries, etc.)	Cost of buy out, programme delay	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	Title Reports have been received from Bond Dickinson and no such licenses or leases have been identified	31.03.14	Commercial Manager	Project Director	19.11.13	No	Closed	2. No Change	
PSBP0177-R023	Risk	Capital Finance	Technical	07.10.13	Insufficient Utilities Capacity	Services serving the site from boundary to building (power, gas, water, foul and storm drains, telephone/broadband) have insufficient capacity or do not exist	Budget risk	4. Highly likely (55-89%)	3. Medium	12	0.72	#VALUE!	New site thus cost provision to be included in cost plan for new incoming utility supplies including new substation Redacted . Awaiting results of EC Harris investigations.		Technical Adviser	Project Director	20.10.14	Allowance included in cost plan for services to new site.	Open	2. No Change	
PSBP0177-R024	Risk	Capital Finance	Technical	07.10.13	Insufficient Utilities Capacity	The local service infrastructure up to site boundary (power, gas, water, foul and storm drains, telephone/broadband) does not have sufficient capacity to serve the development	Utility company requires capital contribution to fund upgrade works (substations, cables, pumps, etc.)	1. Highly Unlikely (0-20%)	5. Very High	5	0.1	#VALUE!	New site thus cost provision to be included in cost plan for new incoming utility supplies. Awaiting results of EC Harris investigations.		Technical Adviser	Project Director	20.10.14	ENW response awaited but not thought to be an issue. Allowance for substation included in cost plan.	Open	2. No Change	
PSBP0177-R025	Risk	Capital Finance	Technical	07.10.13	Construction stoppages	Contractor is instructed to stop works by the school, beyond the allowance in the construction programme.	Budget and programme risk.	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	Control Option is for new-build on alternative site in Diggle. Anti-Diggle group continue to promote new-build on existing school site.		Project Director	Project Director	20.10.14	No update	Open	2. No Change	
PSBP0177-R026	Risk	Capital Finance	Technical	07.10.13	Unidentified Asbestos	Discovery of asbestos/notifiable or deleterious materials, not identified in the initial surveys.	Budget and programme risk.	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	SI surveys presented to Contractors as part of ITT process. Contractors to review risk and price accordingly. EFA accept risk where surveys are inaccurate or insufficient.	31.03.14	Technical Adviser	Project Director	03.12.13	No update	Closed	2. No Change	Responsibility for demolition of existing building lies with LA
PSBP0177-R027	Risk	Capital Finance	Operational	07.10.13	Noise and Disruption	Noise and disruption to neighbouring properties as a result of the works	Reputation risk and potential enforcement by the planning authority with consequential budget and programme risk.	3. 50/50 (45-55%)	3. Medium	9	0.5	#VALUE!	Engagement with School during ITT process and regular liaison meetings with Contractor to ensure effective planning of works. Consultation with neighbours as part of planning process and regular communication with neighbours e.g through newsletters		Project Director	Project Director	20.10.14	No update	Open	2. No Change	
PSBP0177-R028	Risk	Capital Finance	Operational	07.10.13	Delays to Construction	Delay to works due to compensation events or contractor performance.	Delay in migration /opening of new school.	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	Regular liaison meetings with Contractor. Maintain robust issues logs for construction period.		Project Director	Project Director	20.10.14	No update	Open	2. No Change	
PSBP0177-R029	Risk	Capital Finance	Technical	07.10.13	Failure to deliver s278 works	Local Authority fails to deliver necessary 278 or other off site works	Delay to programme and potential opening of new school.	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	LA has signed MoU and is aware of S278 obligations and has been communicated at Member level. LA planning and Highways to be part of engagement process with any off site works identified early and included in S151 Letter.		Project Director	Project Director	20.10.14	No update	Open	2. No Change	
PSBP0177-R030	Risk	Capital Finance	Operational	07.10.13	Impact on education	The works impact on the educational outcomes of the school, through noise and disruption/loss of facilities	Measures are required to mitigate with budget and programme implications	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	Engagement with School during ITT process and regular liaison meetings with Contractor to ensure effective planning of works. Use of the construction process as a 'learning and education tool'	31.03.14	Project Director	Project Director	19.11.13	No	Closed	2. No Change	
PSBP0177-R031	Risk	Capital Finance	Design	07.10.13	Designs fail to meet requirements of the school	The designs do not match the schools organisational structure and curriculum delivery methods	Rework in design causing delay and budget issues	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	SoA revisited prior to ITT. Schools part of ITT engagement process, within the parameters set out by EFA. Clear understanding of school requirements prior to the commencement of the ITT for the school		Project Director	Project Director	20.10.14	No update	Open	2. No Change	
PSBP0177-R032	Risk	Capital Finance	ICT	07.10.13	ICT Infrastructure	ICT infrastructure does not support curriculum delivery	Rework in design causing delay and budget issues	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	ICT Summary established as part of Feasibility Review and subject to review by Contractor during ITT process	31.03.14	ICT Adviser	Project Director	27.11.13	No update	Closed	2. No Change	
PSBP0177-R033	Risk	Capital Finance	Design	07.10.13	Insufficient FFE	The school has insufficient or appropriate FF&E to furnish the new accommodation	Impact on educational outcomes, budget pressure on schools.	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	FFE Audit undertaken as part of the Feasibility process. Some additional funding available for the expansion (under review)		Project Director	Project Director	20.10.14	No update	Open	2. No Change	
PSBP0177-R034	Risk	Capital Finance	Design	07.10.13	Failure to procure FFE	The school does not procure the necessary equipment/software in a timely manner	Impact on educational outcomes.	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	FFE audit has been carried out and can inform the school of gaps in requirement. Prior to ITT review with School changes since the audit was carried out.		ICT Adviser	Project Director	20.10.14	No update	Open	2. No Change	
PSBP0177-R035	Risk	Capital Finance	Operational	07.10.13	Equipment failure	Equipment fails to work when relocated or cannot be reintegrated into the new infrastructure.	Impact on educational outcomes, budget pressure on schools.	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	Contractor will review existing equipment and test prior to decant. Contractor to review existing equipment for assessment of compatibility during the ITT process		ICT Adviser	Project Director	20.10.14	No update	Open	2. No Change	
PSBP0177-R036	Risk	Capital Finance	Operational	07.10.13	Damage to FFE	Legacy FF&E is damaged during relocation or does not meet health and safety requirements	Impact on educational outcomes, budget pressure on schools.	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	Contractor to accept risk of decant		Project Director	Project Director	20.10.14	No update	Open	2. No Change	
PSBP0177-R037	Risk	Capital Finance	ICT	07.10.13	Delays in ICT	Delay in ICT installation/change over of equipment	Causes delay in occupation of new school or in the case of legacy equipment, results in loss of service.	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	Experienced Contractor with previous track record of decant selected as SPM. Regular liaison meeting with Contractor's ICT sub contract to plan decant and identify risks	31.03.14	ICT Adviser	Project Director	27.11.13	No update	Closed	2. No Change	
PSBP0177-R038	Risk	Capital Finance	ICT	07.10.13	Poor wireless connectivity	Building fabric and layout impacts upon the ability to use wireless ICT	Poor wireless coverage impacts on the use of devices.	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	ITT process ensures adequate attention to ICT.	31.03.14	ICT Adviser	Project Director	27.11.13	No update	Closed	2. No Change	

PSBP0177-R039	Risk	Capital Finance	Feasibility	07.10.13	School / GB sign off not obtained	School / Governing Body delay or refuse to sign off proposals.	Programme delay	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	MoU signed by School and GB. All feasibility inputs agreed with the School. Involvement of the School in ITT engagement meetings		Project Director	Project Director	20.10.14	No update	Open	1. Reducing	
PSBP0177-R040	Risk	Capital Finance	Financial	30.08.13	Control Option costs exceed funding approval.	Feasibility Study identifies Scheme is unaffordable within funding envelope	Delays to FS Sign Off and issue to SPM	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	Early engagement with PMO. Cost challenge to TA		Project Director	Project Director	20.10.14	No update	Open	1. Reducing	
PSBP0177-R041	Risk	Capital Finance	Technical	30.08.13	Feasibility submission.	Failure to produce robust project documentation	Delays to FS Sign Off and issue to SPM	1. Highly Unlikely (0-20%)	3. Medium	3	0.1	#VALUE!	Lessons Learned from previous schemes. Peer review and sign off of documentation		Project Director	Project Director	20.10.14	No update	Open	2. No Change	
PSBP0177-R042	Risk	Capital Finance	Feasibility	30.08.13	Feasibility submission.	Failure of the school and/or LA to sign the MoU	Delays to FS Sign Off and issue to SPM	4. Highly likely (55-89%)	3. Medium	12	0.72	#VALUE!	Early engagement with schools and LA. Clear discussions on responsibilities	11.12.13	Project Director	Project Director	19.11.13	School and LA have signed MoU.	Closed	2. No Change	
PSBP0177-R043	Risk	Capital Finance	Operational	30.08.13	School engagement.	School is unable to provide sufficient resources for the Engagement process.	Design does not meet the requirements of the school	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	Support school in ensuring resource available. Support from LA		Project Director	Project Director	20.10.14	No update	Open	2. No Change	
PSBP0177-R044	Risk	Capital Finance	Design	30.08.13	Design development.	School inputs not captured correctly	Design does not meet the requirements of the school	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	School engaged in discussions and in preparation of A2 and B2 documents.		Project Director	Project Director	20.10.14	No update	Open	2. No Change	
PSBP0177-R045	Risk	Capital Finance	Financial	30.08.13	Design development.	Incorrect assumptions in establishing project costs	Scheme is unaffordable post appointment of SPM	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	Cost challenges by internal EFA		Technical Adviser	Project Director	20.10.14	Awaiting sign off of cost plan by EFA.	Open	2. No Change	
PSBP0177-R046	Risk	Capital Finance	Financial	30.08.13	Site surveys.	Failure to identify all abnormalities on site	Scheme is unaffordable post appointment of SPM	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	Extensive surveys carried out		Technical Adviser	Project Director	20.10.14	Awaiting sign off of cost plan by EFA.	Open	2. No Change	
PSBP0177-R047	Risk	Capital Finance	Financial	30.08.13	Site surveys.	Cost allowances included for Ground Investigation results are inadequate	Scheme is unaffordable	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	Cost allowances reviewed through internal technical review.		Technical Adviser	Project Director	20.10.14	Awaiting sign off of cost plan by EFA.	Open	2. No Change	
PSBP0177-R048	Risk	Capital Finance	Technical	30.08.13	Ecology	Protected species will be encountered on site, e.g. newts.	Delays to the programme / increased costs	1. Highly Unlikely (0-20%)	3. Medium	3	0.1	#VALUE!	Ecology Surveys to be commissioned and reports prepared.	11.12.13	Technical Adviser	Project Director	27.11.13	No update	closed	2. No Change	
PSBP0177-R049	Risk	Capital Finance	Design	30.08.13	Design development.	Design fails to meet School Vision / Expectations of Stakeholders	Engagement Meetings do not achieve desired outcomes in a timely way	1. Highly Unlikely (0-20%)	3. Medium	3	0.1	#VALUE!	Consultation with schools and LA to manage expectations		Project Director	Project Director	20.10.14	No update	Open	2. No Change	
PSBP0177-R050	Risk	Capital Finance	Operational	30.08.13	Construction stage	Health and Safety Risks during Construction	Risk of accident. Site shut down by HSE.	1. Highly Unlikely (0-20%)	5. Very High	5	0.1	#VALUE!	Ensure SPM proposals address H&S issues.		CONTRACTOR	Project Director	20.10.14	No update	Open	2. No Change	
PSBP0177-R051	Risk	Capital Finance	Operational	30.08.13	Demolition of existing buildings	Risk to H&S created by incorrect asbestos management procedures during demolition	Risk to Health and Safety	1. Highly Unlikely (0-20%)	5. Very High	5	0.1	#VALUE!	Contractor to ensure plan in place for management of asbestos risk. Work to be carried out outside school hours where appropriate	31.08.15	CONTRACTOR	Project Director	19.11.13	No update	Closed	2. No Change	
PSBP0177-R052	Risk	Capital Finance	Design	30.08.13	Sports England	Failure to achieve Sport England approval	Feasibility is delayed. Scheme does not get planning approval	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	Sport England letters of support received. SPM to undertake early consultation on proposals.		Project Director	Project Director	20.10.14	SE letters of comfort received on all four options.	Open	2. No Change	
PSBP0177-R053	Risk	Capital Finance	Technical	30.08.13	Planning	Planners will impose unexpected 106 / 278 requirements to the project	Financial and programme implications	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	Early engagement with planners to identify all requirements	31.05.14	Project Director	Project Director	19.11.13	No update	Closed	2. No Change	
PSBP0177-R054	Risk	Capital Finance	Technical	30.08.13	Traffic management	The additional Construction traffic causes issues with the Highways Authority	Financial and programme implications	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	Early engagement with Highways to identify all requirements		Project Director	Project Director	20.10.14	No update	Open	2. No Change	
PSBP0177-R055	Risk	Capital Finance	Design	30.08.13	Planning	Expansion of the School imposes unexpected 106/278 requirements to the project	Financial and programme implications	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	Early engagement with Planners and Highways to identify all requirements	31.05.14	Project Director	Project Director	19.11.13	No update	Closed	2. No Change	
PSBP0177-R056	Risk	Capital Finance	Technical	30.08.13	Planning	The LPA will not grant planning permission	Delays to the commencement of the project and additional costs	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	Early engagement with the Planning Authority to discuss options. Make formal pre - application to planners if required.	31.05.14	Project Director	Project Director	19.11.13	No update	Closed	2. No Change	
PSBP0177-R057	Risk	Capital Finance	Legal	30.08.13	Planning	Planning approval becomes subject to a Judicial Review	Delays to the project	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	Proper process and consultation to be implemented.	31.05.14	Project Director	Project Director	19.11.13	No update	Closed	2. No Change	
PSBP0177-R058	Risk	Capital Finance	Technical	30.08.13	Consultation	Local objection to development proposals causes delay in planning process	Delays to the project	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	Proper process and consultation to be implemented.		Project Director	Project Director	20.10.14	No update	Open	2. No Change	
PSBP0177-R059	Risk	Capital Finance	Technical	30.08.13	Utilities capacity	Insufficient capacity will be available on the gas, electricity/ data, water, and telecom utility networks in the area.	Additional costs / delay	2. Unlikely (20-44%)	5. Very High	10	0.32	#VALUE!	Early identification of the school demand and early engagement with the appropriate supplier to ascertain supply capacities	31.05.14	Technical Adviser	Project Director	19.11.13	No update	Closed	2. No Change	
PSBP0177-R060	Risk	Capital Finance	Technical	30.08.13	Utilities and Services	School expansion requires upgrades to utilities. LA refuses to pay for upgrade	Financial and programme implications	2. Unlikely (20-44%)	5. Very High	10	0.32	#VALUE!	EFA (TA) to review current and future capacity. Discussions to take place with LA should surveys identify additional capacity requirements	31.05.14	Technical Adviser	Project Director	19.11.13	No update	Closed	2. No Change	
PSBP0177-R061	Risk	Capital Finance	ICT	30.08.13	ICT incompatibility - Existing ICT	Incompatibility between the ICT infrastructure provided by the programme and the existing ICT equipment being moved from the existing school into the new building.	Financial and programme implications	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	Early engagement with school to identify existing ICT equipment	31.08.15	ICT ADVISOR	Project Director	27.11.13	No update	closed	2. No Change	
PSBP0177-R062	Risk	Capital Finance	ICT	30.08.13	ICT incompatibility - Design	Incompatibility between the building design and the existing ICT equipment (e.g. projectors and natural daylight or heat gain in teaching spaces) in the new building	Financial and programme implications	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	On-going assessment required through design to ensure that any issues arising are addressed.	31.08.15	ICT ADVISOR	Project Director	27.11.13	No update	closed	2. No Change	
PSBP0177-R063	Risk	Capital Finance	ICT	30.08.13	Unrealistic ICT expectations	Unrealistic expectations of the ICT solution for the available budget	School fails to engage effectively	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	Design Guide developed setting out scope of ICT infrastructure. Issued to schools and stakeholders.	31.08.15	ICT ADVISOR	Project Director	27.11.13	No update	closed	2. No Change	

PSBP0177-R064	Risk	Capital Finance	Design	30.08.13	ICT Server room requirements	The SOA does not provide for the appropriate amount of space for ICT server room	Financial and programme implications	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	Engagement with the school by ICT Advisor and Design Advisor to ensure adequate spaces allocated within the SoA	31.05.14	ICT ADVISOR	Project Director	27.11.13	No update	closed	2. No Change
PSBP0177-R065	Risk	Capital Finance	ICT	30.08.13	ICT handover	Legacy equipment failure just prior to handover results in disruption to handover.	Financial and programme implications	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	Legacy equipment to be re-assessed by SPM, should re-use of legacy equipment be selected.	31.08.15	ICT ADVISOR	Project Director	27.11.13	No update	closed	2. No Change
PSBP0177-R066	Risk	Capital Finance	Technical	30.08.13	Acoustics	Impact of external factors on Acoustic requirements	Natural ventilation not appropriate for the school	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	Acoustic survey to be carried out in order to assess the risk and identify need for mechanical ventilation	31.05.14	Technical Adviser	Project Director	27.11.13	No update	closed	2. No Change
PSBP0177-R068	Risk	Capital Finance	ICT	22.11.13	Legacy ICT incompatibility	Incompatibility between the ICT infrastructure provided by the programme and the existing ICT equipment being moved from the existing school into the new building.	Financial and programme implications	2. Unlikely (20-44%)	2. Low	4	0.32	#VALUE!	Early engagement with the school includes identification of existing ICT equipment (by asset register or ICT Audit tool). Initial review at feasibility and to be reviewed again in design and in construction.	31.03.14	ICT Advisor	Project Director	27.11.13	ICT advisor continuing support	closed	2. No Change
PSBP0177-R069	Risk	Capital Finance	ICT	22.11.13	ICT design incompatibility	Incompatibility between the building design and the existing ICT equipment (e.g. projectors and natural daylight or heat gain in teaching spaces) in the new building	Financial and programme implications	2. Unlikely (20-44%)	2. Low	4	0.32	#VALUE!	On-going assessment required through design to ensure that any issues arising are addressed.		ICT Advisor	Project Director	20.10.14	ICT advisor continuing support	Open	2. No Change
PSBP0177-R070	Risk	Capital Finance	ICT	22.11.13	School expectations	Unrealistic expectations of the ICT solution for the available budget	School fails to engage effectively	2. Unlikely (20-44%)	2. Low	4	0.32	#VALUE!	Design Guide developed setting out scope of ICT infrastructure. Issued to schools and stakeholders. Follow-up meetings to cover salient points arranged and to address any questions raised by the school.		ICT Advisor	Project Director	20.10.14	ICT advisor continuing support	Open	2. No Change
PSBP0177-R071	Risk	Capital Finance	ICT	22.11.13	Handover	Active components not implemented and configured at building hand-over (or form part of the hand-over process – so not tested)	Financial and programme implications	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	Requirement to ensure that integration of ICT infrastructure is part of the Contractors Delivery Plan and building hand-over. Proposals tested and challenged to ensure that the school is operational ready at handover.		ICT Advisor	Project Director	20.10.14	ICT advisor continuing support	Open	2. No Change
PSBP0177-R072	Risk	Capital Finance	ICT	22.11.13	Design	The SOA does not provide for the appropriate amount of space for ICT server room	Financial and programme implications	1. Highly Unlikely (0-20%)	2. Low	2	0.1	#VALUE!	Anticipated to be sufficient Requirement to check final SoA during design and ensure location is appropriate. Ensure that any changes in design are recorded and agreed by all.		ICT Advisor	Project Director	20.10.14	ICT advisor continuing support	Open	2. No Change
PSBP0177-R073	Risk	Capital Finance	ICT	22.11.13	Design	The SOA does not provide for the appropriate amount of space for ICT storage and technician space	Financial and programme implications	1. Highly Unlikely (0-20%)	2. Low	2	0.1	#VALUE!	Anticipated to be sufficient Requirement to check final SoA during design and ensure location is appropriate.		ICT Advisor	Project Director	20.10.14	ICT advisor continuing support	Open	2. No Change
PSBP0177-R074	Risk	Capital Finance	ICT	22.11.13	ICT sustainability	The ICT infrastructure solution is not sustainable beyond the initial implementation and/or the appropriate support arrangements are not put in place.	Operational risk	1. Highly Unlikely (0-20%)	2. Low	2	0.1	#VALUE!	Is specifically addressed during Feasibility and is included in Responsibility Matrix - no school specific plan in place at this time - need to re-assess school's plan closer to hand-over		ICT Advisor	Project Director	20.10.14	ICT advisor continuing support	Open	2. No Change
PSBP0177-R075	Risk	Capital Finance	ICT	22.11.13	Training	Reputation risk to programme if new technology is provided by schools, but staff not sufficiently trained to use it.	Operational risk	2. Unlikely (20-44%)	2. Low	4	0.32	#VALUE!	Assessment required when any new ICT is confirmed		ICT Advisor	Project Director	20.10.14	ICT advisor continuing support	Open	2. No Change
PSBP0177-R076	Risk	Capital Finance	ICT	22.11.13	Legacy ICT failure	Legacy equipment failure results in disruption to handover.	Causes delay in occupation of new school or in the case of legacy equipment, results in loss of service.	2. Unlikely (20-44%)	3. Medium	6	0.32	#VALUE!	Risk to be re-assessed should legacy equipment be selected by contractor.		ICT Advisor	Project Director	20.10.14	ICT advisor continuing support	Open	2. No Change
PSBP0177-R077	Risk	Capital Finance	ICT	22.11.13	Responsibilities matrix	Changes in responsibilities matrix may push responsibilities and costs into build budget	Financial and programme implications	1. Highly Unlikely (0-20%)	2. Low	2	0.1	#VALUE!	Design guide and responsibilities matrix set and standardised by EFA		ICT Advisor	Project Director	20.10.14	ICT advisor continuing support	Open	2. No Change
PSBP0177-R078	Risk	Capital Finance	Legal	22.11.13	S151 Letters	Oldham Borough Council refuses to sign the contract agreeing to procure the Diggle Site directly should Schedule 1 (Academies Act) Consent not be received	Programme delay and budget risks	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	Regular communication with Oldham MBC		Project Director	Project Director	20.10.14	S151 Letter with Oldham MBC for review	Open	1. Increasing
PSBP0177-R079	Risk	Capital Finance	Legal	22.11.13	S151 Letters	Oldham Borough Council refuse to sign the s151 letter agreeing to fund off site and on-site infrastructure and costs (footbridge improvement and additional fencing)	Delay to feasibility sign-off. Programme delay and budget risks.	3. 50/50 (45-55%)	4. High	12	0.5	#VALUE!	Regular communication with Oldham MBC		Project Director	Project Director	20.10.14	S151 Letter with Oldham MBC for review	Open	1. Increasing
PSBP0177-R080	Risk	Capital Finance	Financial	27.11.13	Sports England	Sports England insist on like-for-like replacement of AWP.	Financial and programme implications	2. Unlikely (20-44%)	4. High	8	0.32	#VALUE!	Early engagement with Sports England. Seek solution with LA to secure S151 funding via LA as they plan to dispose of existing school site containing AWP.		Project Director	Project Director	20.10.14	Query received from SE.	Open	2. No Change

